
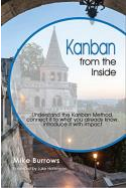
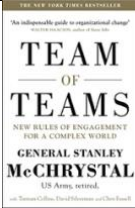
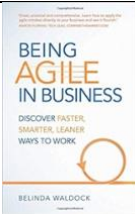
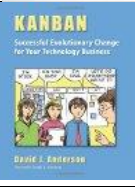
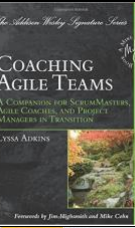

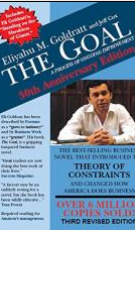




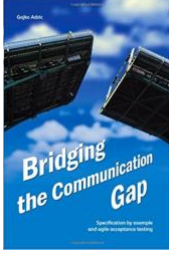
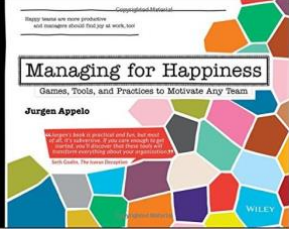
# Further Study List

Image	Details & link	Comments	Good for
	<p><b>Essential Kanban Condensed</b></p> <p>David J Anderson &amp; Andy Carmichael</p>	<p>Best place to start with Kanban, a quick 65 page read</p> <p>Available as a free ebook from:  <a href="http://leankanban.com/guide/">http://leankanban.com/guide/</a></p>	<ul style="list-style-type: none"> <li>✓ Scrum Masters</li> <li>✓ PMO</li> <li>✓ Product Owners</li> <li>✓ Managers</li> <li>✓ C level executives</li> <li>✓ Team Members</li> <li>✓ Project Managers</li> <li>✓</li> </ul>
	<p><b>Kanban from the inside</b></p> <p>Mike Burrows</p> <p><a href="http://amzn.eu/cjIM43H">http://amzn.eu/cjIM43H</a></p>	<p>A great introduction to Kanban with more meat than the essential condensed guide. @kanbandan</p>	<ul style="list-style-type: none"> <li>✓ PMO</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> </ul>
	<p><b>Team of Teams</b></p> <p>General Stanley McChrystal</p> <p><a href="https://www.amazon.co.uk/dp/B015YVRKPM">https://www.amazon.co.uk/dp/B015YVRKPM</a></p>	<p>General McChrystal took command of the Joint Special Operations Task Force in Iraq and found existing military and intelligence methods at odds to what was needed to have success against a complex threat like al-Qaeda. With his colleagues he discarded a century of conventional wisdom to create a 'team of teams' that combined transparent communication with decentralized decision-making. Faster, flatter and more flexible, the task force beat back al-Qaeda.</p>	<ul style="list-style-type: none"> <li>✓ CEO</li> <li>✓ Product Owners</li> <li>✓ Managers</li> <li>✓ Scrum Masters</li> </ul>
	<p><b>Being Agile in Business:</b></p>		<ul style="list-style-type: none"> <li>✓ CEO</li> </ul>

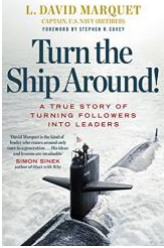
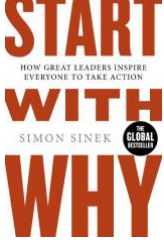

# Further Study List

	<p>Belinda Waldo</p> <p><a href="https://www.amazon.co.uk/dp/B00ZRLS7PC/">https://www.amazon.co.uk/dp/B00ZRLS7PC/</a></p>	<p>A fantastic introduction to agile from the perspective of the business, and without all of that IT terminology that often gets in the way for non-IT teams.</p>	<ul style="list-style-type: none"> <li>✓ Product Owners</li> <li>✓ Managers</li> <li>✓ Scrum Masters</li> </ul>
	<p><b>Kanban</b></p> <p>David J Anderson</p> <p><a href="http://amzn.eu/346obBr">http://amzn.eu/346obBr</a></p>	<p>“the blue book” is the reference work on Kanban. Not the easiest read, but the source book. Currently being updated, but don’t hold your breath for that, it may take a year or so.</p>	<ul style="list-style-type: none"> <li>✓ PMO</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> </ul>
	<p><b>Coaching Agile Teams</b></p> <p>Lyssa Adkins</p> <p><a href="http://amzn.eu/5a6A3Hb">http://amzn.eu/5a6A3Hb</a></p>	<p>The best book out there on agile, aimed at Scrum Masters and coaches, but is actually really good for everyone who wants to get agile better, and especially for managers</p>	<ul style="list-style-type: none"> <li>✓ Scrum Masters</li> <li>✓ Coaches</li> <li>✓ Product owners</li> <li>✓ Managers</li> <li>✓ Team Members</li> </ul>
	<p><b>Agile Retrospectives</b></p> <p>Esther Derby, Diana Larsen</p> <p><a href="http://amzn.eu/3qGJX7s">http://amzn.eu/3qGJX7s</a></p>	<p>“The book” on how to run great retrospectives. Should be a standard text for any Scrum Master</p>	<ul style="list-style-type: none"> <li>✓ Scrum Masters</li> </ul>
	<p><b>The Goal: A Process of Ongoing Improvement</b></p> <p>Eliyahu M. Goldratt &amp; Jeff Cox</p> <p><a href="http://amzn.eu/h99eE8u">http://amzn.eu/h99eE8u</a></p>	<p>The birthplace of Theory of Constraints. A quick and great read, written as a novel rather than a text book. Read this before The Phoenix Project if possible.</p>	<ul style="list-style-type: none"> <li>✓ Managers</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> </ul>


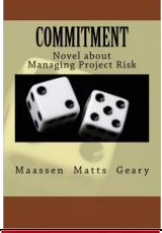
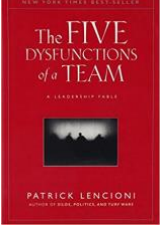
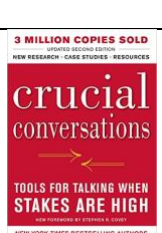
# Further Study List

 <p><b>The Phoenix Project</b> A Novel About IT, DevOps, and Helping Your Business Succeed Gene Kim, Kevin Behr, and George Spafford</p>	<p><b>The Phoenix Project</b> Gene Kim, Kevin Behr, George Spafford <a href="http://amzn.eu/gVHWbg6">http://amzn.eu/gVHWbg6</a></p>	<p>Brings “The Goal” to our IT context and the birthplace of the concept of DevOps. A quick and great read, written as a novel rather than a text book. Read this after The Goal if possible.</p>	<ul style="list-style-type: none"> <li>✓ Managers</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> <li>✓ Team Members</li> <li>✓ Infrastructure Eng</li> <li>✓ Architects</li> <li>✓ Sys Ops</li> </ul>
 <p><b>IMPACT MAPPING</b> Gojko Adzic</p>	<p><b>Impact Mapping</b> Gojko Adzic <a href="http://www.amazon.co.uk/dp/0955683645">http://www.amazon.co.uk/dp/0955683645</a></p>	<p>A short but brilliant book with great content of a fantastic tool</p>	<ul style="list-style-type: none"> <li>✓ Product Owners</li> <li>✓ Scrum Masters</li> <li>✓ BAs</li> <li>✓ Team Members</li> </ul>
 <p><b>Bridging the Communication Gap</b> Gojko Adzic</p>	<p><b>Bridging the Communications Gap</b> Gojko Adzic <a href="http://www.amazon.co.uk/dp/0955683610">http://www.amazon.co.uk/dp/0955683610</a></p>	<p>A great book for people who work on requirements / needs in the agile space. Impact Mapping is a better place to start though.</p>	<ul style="list-style-type: none"> <li>✓ BAs</li> <li>✓ Product Owners</li> <li>✓ Scrum Masters</li> </ul>
 <p><b>Managing for Happiness</b> Games, Tools, and Practices to Motivate Any Team Jurgen Appelo</p>	<p><b>Managing for Happiness</b> Jurgen Appelo <a href="http://amzn.eu/a7r60ze">http://amzn.eu/a7r60ze</a></p>	<p>Jurgen wrote Management 3.0 and this is a follow on book with games and tools to help us manage for happier, more engaged and effective organisations.</p>	<ul style="list-style-type: none"> <li>✓ Leaders</li> <li>✓ Managers</li> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> </ul>

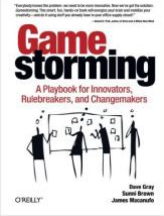
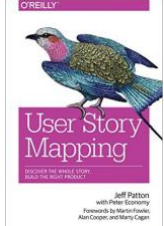

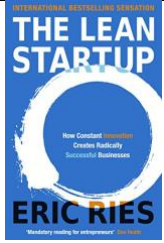
# Further Study List

	<p><b>Turn the ship around</b> L. David Marquet <a href="http://amzn.eu/cAHRUeE">http://amzn.eu/cAHRUeE</a></p>	<p>David was a commander in the most command and control environment on the planet, a US nuclear submarine. He changed his ship from lowest to highest performing on all measures by changing the culture using modern management methods. An amazing read.</p>	<ul style="list-style-type: none"> <li>✓ Leaders</li> <li>✓ Managers</li> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> </ul>
	<p><b>Start with why</b> Simon Sinek <a href="http://amzn.eu/hvIVzNK">http://amzn.eu/hvIVzNK</a></p>	<p>“People don’t buy what you do, they buy why you do it.” This is a great book that explains why you want to work for the companies you want to work for. Why people in Government Digital Service all use Apple Macs, and why no-one would ever buy a Dell MP3 player.</p>	<ul style="list-style-type: none"> <li>✓ CEO</li> <li>✓ Leaders</li> <li>✓ Managers</li> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> <li>✓ Product owners</li> <li>✓ Team Members</li> </ul>
	<p><b>Building Successful Communities of Practice</b> Emily Webber <a href="http://amzn.eu/5f5Z54z">http://amzn.eu/5f5Z54z</a></p>	<p>A great book by Emily who used to be Head of Delivery at Government Digital Service. She set up and ran great Communities of Practice and Communities of Interest there, and still runs others – such as the “agile on the bench” group in Shoreditch.</p>	<ul style="list-style-type: none"> <li>✓ Managers</li> <li>✓ Practice leads</li> <li>✓ Leaders</li> <li>✓ Scrum Masters</li> <li>✓ Product owners</li> </ul>
	<p><b>Systems Thinking in the Public Sector: The Failure of the Reform Regime....</b></p>	<p>Not just for civil servants. This is a good book by the leading light in Systems</p>	<ul style="list-style-type: none"> <li>✓ Leaders</li> <li>✓ Managers</li> </ul>

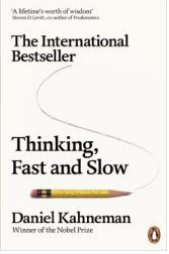
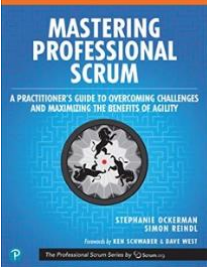
# Further Study List

	<p><b>and a Manifesto for a Better Way</b> John Seddon <a href="http://amzn.eu/7FGY7kp">http://amzn.eu/7FGY7kp</a></p>	<p>thinking, with lots of learning for the private sector too.</p>	
	<p><b>Commitment</b> Olav Maassen, Chris Matts, Chris Geary <a href="http://amzn.eu/74W0nQp">http://amzn.eu/74W0nQp</a></p>	<p>A “graphic novel,” but don’t let that put you off. Written much in the style of The Goal and The Phoenix Project, this book explains the whats and whyfores of Visual Management and Real Options.</p>	<ul style="list-style-type: none"> <li>✓ Leaders</li> <li>✓ Managers</li> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> </ul>
	<p><b>The Five Dysfunctions of a Team: A Leadership Fable</b> Patrick M. Lencioni <a href="http://amzn.eu/cQt0eQR">http://amzn.eu/cQt0eQR</a></p>	<p>This is a standard text on teamwork used in many MBA classes, referred to often in the HBR, and also a standard text for Rugby Coaches trained by the RFU.</p>	<ul style="list-style-type: none"> <li>✓ CxOs</li> <li>✓ Leaders</li> <li>✓ Managers</li> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> <li>✓ Team Members</li> </ul>
	<p><b>Crucial Conversations Tools for Talking When Stakes Are High</b> Kerry Patterson, Joseph Grenny, Ron Mcmillan, Al Switzler <a href="http://amzn.eu/j92GOil">http://amzn.eu/j92GOil</a></p>	<p>Talking to people about difficult things can be hard, and can often lead to unnecessary and unbeneficial conflict. This book can help you be better at it. Applies as much to your family as to your work life.</p>	<ul style="list-style-type: none"> <li>✓ CxOs</li> <li>✓ Leaders</li> <li>✓ Managers</li> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> <li>✓ Product Owners</li> <li>✓ Team Members</li> </ul>

# Further Study List

	<p><b>Gamestorming: A Playbook for Innovators, Rulebreakers, and Changemakers</b></p> <p>Dave Gray, Sunni Brown, James Macanuso</p> <p><a href="http://amzn.eu/ecYcOia">http://amzn.eu/ecYcOia</a></p>	<p>More games that you can use in retrospectives to uncover insight into making improvements.</p>	<ul style="list-style-type: none"> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> </ul>
	<p><b>User Story Mapping</b></p> <p>Jeff Patton</p> <p><a href="http://amzn.eu/ac50ecV">http://amzn.eu/ac50ecV</a></p>	<p>“the book” on analysis technique User Story Mapping as used in the Product Owner training class.</p>	<ul style="list-style-type: none"> <li>✓ Product Owners</li> <li>✓ BAs</li> <li>✓ Scrum Masters</li> </ul>
	<p><b>Reinventing Organizations: An Illustrated Invitation to Join the Conversation on Next-Stage Organizations</b></p> <p>Frederic Laloux</p> <p><a href="http://amzn.eu/3jcxAag">http://amzn.eu/3jcxAag</a></p>	<p>Want to understand how and why organisations act? This book will help. It will also help you to know what you should do to elevate your culture. This is where “teal” comes from if you’ve been reading about that in management journals.</p>	<ul style="list-style-type: none"> <li>✓ Leaders</li> <li>✓ CxOs</li> <li>✓ Managers</li> <li>✓ Coaches</li> <li>✓ Scrum Masters</li> </ul>
	<p><b>The Lean Startup</b></p> <p>Eric Ries</p> <p><a href="http://amzn.eu/81qFbwN">http://amzn.eu/81qFbwN</a></p>	<p>A must for every Entrepreneur or Intrapreneur. The origin of the term MVP.</p>	<ul style="list-style-type: none"> <li>✓ Leaders</li> <li>✓ Managers</li> <li>✓ Product Owners</li> <li>✓ Scrum Masters</li> <li>✓ Coaches</li> </ul>
	<p><b>Thinking, Fast and Slow</b></p> <p>Daniel Kahneman</p>	<p>Daniel won the Nobel prize for economics based on this psychology</p>	

# Further Study List

	<p><a href="http://amzn.eu/3iMIYrO">http://amzn.eu/3iMIYrO</a></p>	<p>book. It's an academic book so a tough read, but the video link below to "Horizon: How you really make decisions" is a great intro. If you ever use your brain or make a decision, you should understand the concepts Kahneman brings up. However you should watch the video (listed below) first</p>	<p>✓ <b>Everyone Who Ever Makes A Decision!</b></p>
	<p>Mastering Professional Scrum Reindl &amp; Ockerman <a href="https://amzn.to/2zYmpJZ">https://amzn.to/2zYmpJZ</a></p>	<p>This is the Scrum.Org official book on Scrum Mastery, written by the two stewards of the Scrum.Org Scrum Master classes. It helped me get through my PSM III exam – the highest level of Scrum Master qualification possible and as a great resource for any Scrum Master at any level of their Journey</p>	<ul style="list-style-type: none"> <li>✓ Scrum Masters</li> <li>✓ Coaches</li> <li>✓ Product Owners</li> <li>✓ Dev Team Members</li> <li>✓ Managers</li> </ul>

## Meetups

- Agile Practitioners <https://www.meetup.com/AgilePractitioners/>
- Agile Coaching Exchange <https://www.meetup.com/ACE-Agile-Coaching-Exchange/>
- Kanban Coaching Exchange <https://www.meetup.com/KanbanCoachingExchangeKCE/> (I run this meetup)
- Adventures With Agile meetup <https://www.meetup.com/AdventuresWithAgile/>

## Videos

- KanbanDan's YouTube Channel <https://www.youtube.com/channel/UCMR9gtmncIt6pYJX8QbQqBw>
- Cynefin** – David Snowden <http://youtu.be/N7oz366X0-8>
- Dan Pink Motivation 2.0** – Dan Pink <http://youtu.be/u6XAPnuFjJc>

# Further Study List

**Simon Sinek - start with why** (TED talk full version) <https://www.youtube.com/watch?v=sioZd3AxmnE>

**Simon Sinek – Why good leaders make you feel safe** (TED talk shortened version) <https://www.youtube.com/watch?v=lmyZMtPVodo>

**Horizon: How you really make decisions** – a full Horizon episode dedicated to the work of Daniel Kahneman in his nobel award winning work on **Thinking Fast and Slow**. One of the best videos on the internet and really well produced - <https://vimeo.com/87931612>

**It's the system stupid! –John Seddon** <https://vimeo.com/33157879>

## Online blogs and links

Agile Principles (from the Manifesto site) <http://agilemanifesto.org/principles.html>

Larman's Laws of organisational behaviour (Read if you hear yourself say "yeah, but we're different / special so we need something pragmatic" or "we're not pure" or "that's religious" or similar)

[http://www.craiglarman.com/wiki/index.php?title=Larman%27s\\_Laws\\_of\\_Organizational\\_Behavior](http://www.craiglarman.com/wiki/index.php?title=Larman%27s_Laws_of_Organizational_Behavior)

Redgate's Skills Maps (for learning and career path based performance management) <https://www.red-gate.com/blog/skills-maps>

<http://Kanbandan.com/wp>